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INDEPENDENT AUDITOR'S REPORT

To the Members of United Way of Lunenburg County

Opinion

We have audited the financial statements of United Way of Lunenburg County (the Society), which comprise the statement of financial position as at December 31, 2021, and the statements of revenues and expenditures, changes in net assets and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at December 31, 2021, and the results of its operations and its cash flow for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Independent Auditor's Report to the Members of United Way of Lunenburg County (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Bridgewater, Nova Scotia June 1, 2022

CHARTERED PROFESSIONAL ACCOUNTANTS



Statement of Financial Position

December 31, 2021

	 2021	2020
ASSETS		
Current Cash Pledges receivable (Note 4) HST recoverable	\$ 312,496 124,789 1,767	\$ 257,088 159,268 1,935
	\$ 439,052	\$ 418,291
LIABILITIES		
Current Accounts payable and accrued liabilities (Note 5) Deferred revenue (Note 6)	\$ 11,664 124,789	\$ 13,102 159,268
	136,453	172,370
NET ASSETS Operating fund	302,599	245,921
	\$ 439,052	\$ 418,291

ON BEHALF OF THE BOARD

Director

See accompanying notes to the financial statements



Director

UNITED WAY OF LUNENBURG COUNTY Statement of Revenues and Expenditures Year Ended December 31, 2021

		2021		2020
CAMPAIGN AND FUNDRAISING REVENUE				
Corporate gifts	\$	69,068	\$	47,810
Employee gifts	•	129,361	Ψ	109,217
Other fundraising and donations		65,797		21,680
		30,101		21,000
		264,226		178,707
OTHER REVENUE				
Administration fees (Note 8)		_		15.067
COVID-19 funding (Note 8)		-		15,967 360,387
Interest income		- 3		300,367
Miscellaneous COVID-19 revenue		10,205		13,662
		10,208		390,022
TOTAL REVENUE		274,434		568,729
DISBURSEMENTS AND EXPENSES				
Allocations to agencies and organizations (Note 9)		162,620		76,290
Community investment expenses (Schedule 1)		26,270		25,585
COVID-19 allocations to agencies and organizations (Schedule 2)		4,230		352,736
Donor designations		231		3,140
Fundraising expenses (Schedule 1)		24,405		23,317
Interest and bank charges		- 1,100		20,017
		217,756		481,070
EXCESS (DEFICIENCY) OF CAMPAIGN AND FUNDRAISING				,
REVENUE OVER DISBURSEMENTS AND EXPENDITURES	\$	56,678	\$	87,659

	 2021	2020
OPERATING FUND BALANCE - BEGINNING OF YEAR	\$ 245,921	\$ 158,262
Excess of campaign and fundraising revenue over disbursements and expenses	56,678	87,659
OPERATING FUND BALANCE - END OF YEAR	\$ 302,599	\$ 245,921

Year Ended December 31, 2021

	2021	2020	
OPERATING ACTIVITIES			
Excess of campaign and fundraising revenue over disbursements and expenses	\$ 56,678	\$ 87,659	
Changes in non-cash working capital:			
Pledges receivable	34,479	3,113	
HST recoverable	168	(1,214)	
Accounts payable and accrued liabilities	(1,438)	1,496	
Deferred revenue	(34,479)	 7,383	
	 (1,270)	10,778	
INCREASE IN CASH FLOW	55,408	98,437	
Cash - beginning of year	257,088	158,651	
CASH - END OF YEAR	\$ 312,496	\$ 257,088	

NATURE OF OPERATIONS

The mission of the United Way of Lunenburg County is to strengthen neighbourhoods and communities by facilitating programs and services that link people and resources, encourage participation and increase giving.

The United Way of Lunenburg County is incorporated under the Societies Act of The Province of Nova Scotia and is registered as a charitable organization under the Income Tax Act (Canada) and, as such, is exempt from income taxes, and is able to issue donation receipts for income tax purposes.

2. BASIS OF PRESENTATION

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Accounting estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Fund accounting

The Society uses fund accounting. The Operating Fund accounts for the United Way of Lunenburg County's fundraising activities and contributions. This fund reports the monies which are available to provide support to the community. See Note 8 for detail on COVID-19 funding received and allocated to agencies and organizations during the 2020 year.

Revenue recognition

United Way of Lunenburg County follows the deferral method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Donor designations, which have externally imposed restrictions, are recorded as revenue in the year the funds are received and the designated agency is funded.

Campaign and fundraising revenue is comprised of unrestricted contributions for the current year campaign and designated contributions recognized in the year. An allowance for pledge loss is recorded when necessary to reduce pledges receivable based on historical percentages for pledge collections and on actual collection experience.

Unrestricted investment income includes interest earned on unrestricted bank balances and is recognized as revenue when earned.

(continues)



Notes to Financial Statements Year Ended December 31, 2021

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Cash

Cash includes cash on hand and balances with banks.

Pledges receivable

Contributions pledged are recorded at their net realizable value when the amount to be received can be reasonably estimated and collection is reasonably assured. Uncollectible pledges include pledges that have been written off. Pledge allowances are provided as necessary for amounts estimated to be uncollectible.

Expense allocations

The United Way of Lunenburg County allocates certain overhead expenses which do not pertain specifically to community impact programs or fundraising based on the Board of Director's estimates of the coordinator's time and dollars spent as indicated below:

	2021	2020
Community impact programs	50%	50%
Fundraising	50%	50%

Allocated overhead expenses include audit and accounting, contracted services, insurance, interest and bank charges, memberships and dues, office supplies, office equipment, rent, telephone expenses and website development.

Allocations to agencies and organizations

Allocations to agencies and organizations are recognized when funding is approved by the Board of Directors and distributed.

Contributed services

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measured at amortized cost include cash, pledges receivable and other receivables.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.



Notes to Financial Statements

Year Ended December 31, 2021

4.	PLEDGES RECEIVABLE				
			2021		2020
	2021 Campaign	•	404 700		
	2020 Campaign	\$	124,789	\$	450,000
	2020 Odinipaigii				159,268
		\$	124,789	\$	159,268
5.	ACCOUNTS PAYABLE AND ACCRUED LIABILITIES				
			2021		2020
	Toods assessed as a bloom			042	25.045.0
	Trade accounts payable Accrued liabilities	\$	7,363	\$	8,800
-	Accided liabilities		4,300		4,300
		\$	11,663	\$	13,100
6.	DEFERRED REVENUE				
			2021		2020
	Balance - beginning of year	\$	450.000	•	454 005
	Less: Amount recognized as revenue	Ф	159,268	\$	151,885
	Add: Amount received or pledged		(159,268) 124,789		(151,885)
	ridd. 7 tiriodiit received or picaged		124,709		159,268
_	Balance - end of year	\$	124,789	\$	159,268
7.	ALLOCATION OF EXPENSES				
				Co	mmunity
					impact
		F	undraising		rograms
	Allocation of administrative expenses		50 %		50 %
	The Control of the Action of the Control of the Con		30 70		30 %
	2021 Allocation of expenses were as follows:	2		Œ	
	Accounting and auditing	\$	3,750	\$	3,750
	Contracted services		14,018		14,018
	Insurance		1,580		1,580
	Interest and bank charges Office supplies		49		49
	Travel and meetings		229		229
_	Traver and meetings		99		99
-		\$	19,725	\$	19,725
					The second secon

Notes to Financial Statements

Year Ended December 31, 2021

COVID-19 FUNDING			
		2021	 2020
Federal Government - Emergency Community Support Fund - Round One	\$	_	\$ 180,035
Federal Government - Emergency Community Support Fund - Round Two	₩ .	-	 54,935
Province of Nova Scotia - Efficiency Nova Scotia - Support for Kids, Youth and Families		-	60,000
Individual and Corporate Donations - Atlantic Compassion Fund		-	42,040
Federal Government - New Horizons - Support for Vulnerable Seniors		<u> </u>	39,344
Less: Administration Fees			(15,967)
Table 1	\$	/=	\$ 360,387

The Society received funding from government and private sources throughout fiscal 2020 in response to the COVID-19 pandemic. These funds were allocated to Agencies and Organizations to help ease the impact caused by the pandemic and allow them to continue providing services throughout their communities.

9. ALLOCATIONS TO AGENCIES AND ORGANIZATIONS

		2021		2020
211 Nova Scotia	\$		\$	1,809
Big Brothers Big Sisters of South Shore	2.4	5,000	3	-,,,,,,,
Chester Community Wheels		5,000		5,000
Family Service Association of Western Nova Scotia		10,000		-
HB Studios Sports Center Accessibility Program		2,000		_
Health Services Foundation		_,000		8,311
Hinchinbrook Farm Society		8,000		7,670
Lunenburg County Adult Learning Network		2,000		7,070
Lunenburg County Senior Safety Partnership Society -		2,000		
Safety Coordinator		5,000		<u> </u>
Lunenburg County Senior Safety Program - Emergency		,		
Contingency fund		2,000		
Mahone Bay Centre Society		2,500		
Municipality of the District of Lunenburg - P.R.O. Kids		12,000		-
RootED School Food Project		10,000		20,000
School Plus - Cultural Cooking for Indigenous and African		20 . 00.0		.==1===
Nova Scotian Kids and Their Families		19,500		:=:
Second Story Women's Centre		3,050		:₩:
Senior Wheels Association		5,000		
Sexual Health Centre		3,000		-
Society of St. Vincent de Paul		12,000		12,000
Shoreham Village - Virtual Reality		500		,
South Shore Family Resource Association		7,320		-
				(continues)



Notes to Financial Statements Year Ended December 31, 2021

00 MACHINE CORA 8.3	ONS TO AGENCIES AND ORGANIZATIONS	(continueu)	2021	2020
			2021	 2020
South Sho	e Safe Community Association		i -	5,000
	's Anglican Parish		7,000	-
Town of Br	idgewater - P.R.O. Kids		6,000	_
Town of Br	idgewater - Bridgewater Outdoor Pool		7,500	-
	nenburg - P.R.O Kids		1,000	
	cery Delivery		8,000	_
YMCA Lun	enburg County		16,500	16,500
YMCA of S	outh West Nova Scotia		2,750	-
		\$	162,620	\$ 76,290

10. COMMITMENTS

The United Way of Lunenburg County, as a member of the United Way of Canada, has signed a membership agreement which requires the Society to follow policies and procedures, as amended from time to time, including a payment of annual membership dues of \$3,000 (2020; \$3,000. The annual membership dues for fiscal 2021 and subsequent years will be a set fee of \$3,000.

The United Way of Lunenburg County's coordinator is contracted on an annual basis with the current contract expiring December 31, 2021.

The United Way of Lunenburg County in partnership with O'Regan's Subaru and the Barracuda Swim Club had entered into a five-year agreement (2016 – 2020) with the Town of Bridgewater to provide operational funding for the Bridgewater Outdoor Pool that helps to ensure its continued operations. This funding also provides free all access weekend community swimming and the opening of the pool for extreme heat swims. Due to "COVID-19" the pool was not open to the public during fiscal 2020. As a result, this agreement was been extended to 2021 with \$7,500 in expenditure for fiscal 2021.

The United Way of Lunenburg County contributes 1% of campaign revenue to 211 Nova Scotia for the operation of a provincial information referral help line.

11. COVID-19

On March 11, 2020, the World Health Organization declared a global pandemic due to the outbreak of COVID-19. The outbreak of COVID-19 has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods, social and physical distancing, have caused material disruption to businesses globally resulting in an economic slowdown. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions. The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of the government and central bank interventions. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of the Society in future periods. To date, the Society has not had to revise judgements, estimates or assumptions nor has the pandemic had any material impact on the Society's liquidity, credit or business risks.

12. FINANCIAL INSTRUMENTS

The Society is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Society's risk exposure and concentration as of December 31, 2021.

Credit risk

Credit risk arises from the potential that a counter party may default on its contractual obligations resulting in a financial loss. The Society is exposed to credit risk with respect to campaign pledges receivable. The United Way of Lunenburg County assesses, on a continuous basis, campaign pledges receivable and provides for any amounts that are not collectable in an allowance for uncollectible pledges as described in note 3. The Society has a significant number of pledges which minimizes concentration of credit risk.

Liquidity risk

Liquidity risk is the risk that the Society will be unable to fulfil its obligations on a timely basis or at a reasonable cost. The Society manages its liquidly risk by monitoring its operating requirements. The United Way of Lunenburg County prepares a budget to ensure it has sufficient funds to fulfil its obligations. Accounts payable and accrued liabilities are generally repaid within 30 days.

UNITED WAY OF LUNENBURG COUNTY Fundraising and Community Investment Expenses Year Ended December 31, 2021

	2021	2020
FUNDRAISING EXPENSES		
Advertising Contract accounting Contract Services - Coordinator (Note 10) Direct fundraising expenses Insurance Interest and bank charges Office supplies Travel and Meetings	\$ 2,015 3,750 14,018 2,665 1,580 49 229 99	\$ 1,566 1,000 15,768 2,927 1,426 50 460 120
	\$ 24,405	\$ 23,317
COMMUNITY INVESTMENT EXPENSES		
211 Nova Scotia fees Audit and accounting Contract Services - Coordinator (Note 10) Dues - United Way of Canada IPhone Insurance Interest and bank charges Lunenburg County Hikers Office supplies Travel and meetings	\$ 1,593 3,750 14,018 3,000 1,035 1,580 49 917 229 99	\$ 1,787 1,000 15,768 3,000 675 1,426 50 1,463 296 120
	\$ 26,270	\$ 25,585

	2	2021		2020
Emergency Community Support Fund - Round One				
Better Together - COVID Safety	\$	-	\$	3,070
Better Together - Personal supplies box			Ψ	1,626
Big Brothers Big Sisters		-		2,050
Freeman House				12,000
Our Health Centre		-		6,54
School Plus - COVID Prevention and Mask Program		-		2,22
School Plus - 5 Alive Mindfulness				340
School Plus - Crockpot Cooking Program				21,000
School Plus - Incredible Years				1,200
School Plus - Internet Access		2		3,250
Second Story Women's Centre		_		32,59
Shoreham Village		_		4,000
Souls Harbour Meal Delivery Program				
South Shore Public Library				7,518
VON Lunenburg County		-:		20,000
VON Queens County		-		17,940
YMCA Grocery Delivery		-		8,830
YReach		-		21,850
				8,000
		<u> </u>		174,035
mergency Community Support Fund - Round Two				
Chester Art Centre				1,050
Freeman House		-		13,475
Hinchinbrook Farm		-		500
Kidney Foundation		1-1		2,620
Our Health Centre		-		2,000
RootED School Fund - Lunenburg Delivery Support		*		5,240
RootED School Fund - Queens Delivery Support		•		2,095
Senior Safety		-		3,665
South Shore Sexual Health		-		3,145
SSVP New Beds		-		5,000
VON Lunenburg County		-:		5,240
YMCA - Healthy Family Meal Kit Delivery Lunenburg		-		4,715
YMCA - Healthy Family Meal Kit Delivery Queens		: 4		4,190
		_		52,935
ficiency Nova Scotia Grant				02,300
Autism Sensory Kits				A -74 -
Schools Plus - Activity Kits				1,714
Schools Plus - Hygiene Kits		•		11,868
Schools Plus - Technology for Indigenous Students				12,100
YMCA Cooking With Families		-		2,500
		•		25,600
		-		53,782



	 2021	2020
Atlantic Compassion Fund		
Argyle Senior Safety Program	_	1,000
Big Brothers Big Sisters	-	1,500
Bonnie Lea Farm		1,300
Community Restorative Justice		1,500
Chester Community Wheels		2,000
Freeman House	-	9,823
Growing Friends Project	-	1,500
Harbour House	-	
Kidney Foundation		500
Parents Place Yarmouth Family Resources Centre	-	2,000
Queens County Food Bank		1,500
Senior Safety	-	3,300
Senior Wheels	-	370
Souls Harbour	-	1,000
South Shore Community Justice Society	4 220	3,500
South Shore Family Resource Association	4,230	
South Shore Transition House	-	2,000
Supported Community Living Options		654
Yarmouth Senior Safety Program	<u>:</u>	250
YMCA - Virtual Meetings		1,000
TWOA - Virtual Meetings	 	 1,100
	 4,230	34,607
New Horizons Grant		
Freeman House		5,000
Hillside Pines	_	1,000
Safe Communities LC	_	2,500
Senior Safety Isolation Kits		130
Shoreham Village Recreation	=======================================	600
Souls Harbour	- 	1,550
South Shore Public Libraries		
VON Lunenburg County - Free Frozen Favourites	-	3,940
VON Lunenburg County - Grocery Delivery	.	9,000
VON Queens County - Free Frozen Favourites	*	3,257
YMCA Lunenburg County	-	7,400
	 	 3,000
	 	37,377
Grand Total	\$ 4,230	\$ 352,736